Maintenance contracts for turfgrass areas should be written to provide security for all parties involved. The person or company receiving services (the client) should know precisely what to expect, and the company providing the services (the contractor) should be aware of everything it has agreed to and therefore is required to do. This publication provides basic guidelines on how to write a good contract regarding turfgrass maintenance.

Contracts

A contract is an agreement between two parties in which each party promises to do something for the other. Usually one party promises to provide goods and/or services, and the other party promises monetary payment in exchange.

A valid contract is binding on both parties and is legally enforceable. If either party fails to live up to the terms of the agreement, the other party can sue in a court of law to enforce the terms of the contract or, more commonly, to collect damages in compensation for the breach of contract.

Usually a contract is written and signed by the two parties or their representatives. Sometimes an oral agreement can constitute a contract, in which case it would have the same legal consequences as if written. However, oral contracts are sometimes difficult to enforce. The advantage of a written contract is that there can be no dispute over the exact wording of the agreement.

What to include in a contract. Make sure the contract specifies the work to be done and its cost. It should include:

1. The location of the work (use drawings if helpful).
2. A detailed description of the work to be done and the expectations of each party.
3. Starting dates, frequency, and duration of the work.
4. Who will do the work.
5. What equipment will be used.
6. Who will pay for what, how much, and when.
7. Definitions of any ambiguous terminology that may be interpreted differently by the two parties.
8. A performance clause that specifies penalties for failure to complete the work in a timely or acceptable manner.
9. Exclusions and limitations to cover such situations as vandalism, theft, and adverse natural conditions.

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Several other factors also should be considered and included in the contract:

1. Is the contractor expected or required to be licensed for all types of operations required by the contract, to obtain any permits, or to carry insurance (Workmen’s Compensation, liability for personal injury or property damage, etc.)? If so, the contract should so state.

2. Is the contractor allowed to subcontract any work or assign it to others? If not, the contract should prohibit assignment of the agreement (or any portion) to others without the written permission of the client.

3. Is the contractor expected to collect and dispose of the trash that the work generates? If so, how soon? Is the contractor expected to remove dead, diseased, or unsightly branches, vines, or other growth or to pick up litter and debris from the grounds?

4. Who is responsible for maintenance of the irrigation system (providing there is one), and, in particular, who is responsible for repairing damage? (Keep in mind that damage is not always detected as soon as it occurs; therefore, it is often impossible to say for certain who or what caused the damage or when it occurred.)

5. Are any practices that are fairly common in the trade prohibited? If so, the contract should specify them. If the contract calls for “weed-free” beds, for example, are chemicals permitted? If not, are all chemicals prohibited, or only certain ones?

6. Is the contractor responsible for barricades, warning devices, or other precautions to protect people if the work is potentially hazardous?

7. Is the contractor expected to notify the owner or manager of problems as they are noticed? If so, it helps to specify what kinds of problems the contractor is expected to report. (If the contractor is expected to inspect for certain problems and report on them on a regular schedule, it helps to provide the contractor with a checklist that can be turned in after each inspection.)

8. Is there any additional work that might arise? If the contractor is expected to provide any additional services without an additional fee, the contract should make this clear.

9. What constitutes breach of contract, who will pay legal fees, and who will deal with work stoppage issues?

10. What are the cancellation options? Be sure to include who may initiate cancellation and what the notification requirements are.

11. Are there requirements from a homeowners’ association that must be met?

**Maintenance specifications**

Maintenance specifications are not quite the same as a contract. They are a description of the work to be done, but by themselves they are not a binding agreement.

However, they can be incorporated into a contract as a part of the agreement.

Maintenance specifications enable the client to specify the type and level of maintenance desired for the grounds. Such specifications are extremely important as a means of obtaining comparable bids if the job is to be awarded to an outside contractor. Without detailed written specifications, there will be no way to ascertain whether bids from different contractors are based on similar levels of service.

Maintenance specifications are also useful in situations in which no contract is needed, such as when a company hires its own crew to maintain its grounds. These specifications can provide guidelines or instructions for the grounds maintenance crew, and they promote continuity of service if there is a major change in personnel. Maintenance specifications can even be helpful in making management decisions. If the budget must be reduced, for example, a review of the specifications might suggest which items could be eliminated or reduced in frequency in order to save money.

**What to include in maintenance specifications.** The same general principles that apply to writing contracts apply to writing maintenance specifications. The specifications should describe what is expected in clear, simple, yet specific terms.

In developing maintenance specifications, begin by making a list of the broad areas of concern, such as turf, shrub beds, hedges, ground covers, flower beds, trees, mulched beds, pathways, sidewalks, and paved areas.

Then for each of these general areas, make a list of the important components. For example, mowing, edging, trimming, fertilization, irrigation, thatch removal, aerification, re-seeding, and pest management would be listed under “turf.” Similarly, a list for “shrubs” might include fertilizing, pruning, mulching, and pest management.

Finally, for each of these components, try to identify all critical factors (specific details that determine whether the job will be done properly), and include these details in the written specifications.

Thus, with respect to mowing, specify not only how often the turf is to be mowed, but also address mowing height, clipping disposal, type of mower, and blade sharpness. To take another example, it is not enough to state that the turf will be fertilized four times a year. Specify the approximate dates, the type and analysis of fertilizer to be used, the rate at which it will be applied, how it will be applied (type of spreader to be used), and whether excess fertilizer applied to impervious surfaces will be swept or blown off the hardscape and onto the turf areas.

Try to avoid statements that are vague, since they can lead to disputes. Stating that “flower beds will be kept free of weeds” and “hedges will be pruned as needed to keep them neat and attractive” sounds nice but can result in arguments later. How many weeds will be allowed? What is “neat and attractive”; how often is “as needed”?...
It is easy for people to disagree over such matters. In order to be more specific, try to find objective, measurable standards by which the performance can be judged. With respect to weeds, for example, describe how often the weeds will be pulled, and then state that all weeds over a certain size will be removed or that no more than a certain number of weeds will be allowed in a given area. With respect to hedges, describe how often the hedge will be sheared at various times of year, or state how much growth above the desired height will be permitted before pruning is again required.

Maintenance specifications should be very precise and provide exact details about the work to be performed. They should also include information on every phase of maintenance, regardless of who is responsible for performing the work.

It is suggested that North Carolina Cooperative Extension Service recommendations for turf and ornamental care be followed when writing specifications for landscape maintenance, so that maintenance practices will be based on sound information. This information can be obtained from a local county Cooperative Extension Office or online at www.TurfFiles.NCSU.edu or http://horticulture.ncsu.edu/.

The following is a sample contract. For legal advice, consult an attorney.

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**Lawn Maintenance Contract**

This is an agreement between ABC Lawn Care Company, hereafter referred to as Contractor, and XYZ Management Company, hereafter referred to as Client, for work located at 1234 Main Street, Anytown, N.C.

Contractor and Client hereby promise and agree to the following:

1. **Mowing** — Contractor will mow all turf areas for XYZ Management Company at the address given above, once a week from March 1 through October 31. The rest of the year Contractor will mow at least once every two weeks, and more often if needed to keep the grass from growing more than 1 ½ inches above the mowing height. Mowing height shall be no less than 3 inches and no higher than 3½ inches, as measured to the mower blade from a flat, paved surface. Clippings can be left on the turf as long as no readily visible clumps remain on the grass surface after mowing. Otherwise, clippings must be collected and disposed of by Contractor.

2. **Edging and Trimming** — All the edges (along sidewalks, driveways, and plant beds and around trees, etc.) shall be edged once every two weeks from March 1 through October 31 and at least once a month the rest of the year. Turf around sprinkler heads shall be trimmed so that grass does not interfere with or intercept the irrigation stream—once every two weeks from March 1 through October 31 and at least once a month the rest of the year.

3. **Fertilizing** — An annual soil test will be performed to determine fertilization and lime requirements and as a basis to adjust annual phosphorus (P) and potassium (K) levels. All turf areas shall be fertilized three times a year within the following dates, September 1 to 15, November 1 to 15, and March 1 to 15. The fertilizer shall be in granular form and have at least 25 percent of the nitrogen (N) in water-insoluble or slow-release form. Contractor shall notify Client when the turf is to be fertilized so that Client will set the irrigation system to water after the fertilizer has been applied.

4. **Aerification and Seeding** — Contractor will aerate in the fall during September and reseed at a rate of 3 pounds per 1,000 square feet immediately afterward, using tall fescue cultivars recommended by NC State University.

5. **Pest Management** — Contractor will apply a preemergence herbicide in the late winter or early spring to control annual weed problems. Contractor will also scout during the late spring and summer for signs of disease and insect problems and will apply appropriate materials to prevent turf damage resulting in more than 10 percent turf loss.

6. **Irrigation System Inspection** — Contractor shall operate and inspect the irrigation system once a month and report immediately to Client any damage, malfunctions, or other problems. Contractor will invoice Client for any necessary repair parts at actual cost.

Contractor agrees to furnish all supervision, labor, materials, supplies, and equipment as necessary to properly perform the work described above. Contractor also agrees to carry liability insurance covering property damage and personal injury, with minimum coverage of $1,000,000 per accident.

This agreement is for a period of one year, beginning January 1, 20xx, and ending December 31, 20xx.

In consideration, Client agrees to pay Contractor the sum of $12,000.00 in 12 monthly payments of $1,000.00 each, the first payment to be made on or before January 1, 20xx, with succeeding payments due on the first day of each month thereafter. Late fees will be assessed after the fifth day of the month at a rate of 1.5% per week with a minimum charge for one week.

In witness whereof, the parties to this Agreement have signed and executed it this 21st day of November, 20xx:

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